

MAGONTEC

ACN 010 441 666

MAGONTEC LIMITED

Corporate Governance Statement

2025

Corporate Governance Statement

Magontec Limited

Introduction

Magontec's Board and management are committed to maintaining the highest governance standards in our business activities as we believe that through this approach, it enhances our long-term sustainability and benefits shareholder interests.

The Group's governance practices outline the standards of behaviour expected from all Magontec's employees and is aligned with values that are essential to our continued success in the short, medium and long term.

As an ASX-listed corporation, we respect and support the integrity of our shareholders and key stakeholders critical to our success. An overview of Magontec's Corporate Governance is set out in the Annual Report and in Corporate Governance disclosures published at <http://magontec.com/investor-centre/corporate-governance/>.

Other governance policies relating to whistleblowers, securities trading, how and when we communicate externally with our stakeholders (continuous disclosure), remuneration, risk management, modern slavery, diversity and inclusion and the protection of personal information are also available at <http://magontec.com/investor-centre/corporate-governance/>.

To support successful oversight and management of our Governance policies, Magontec operates three independently chaired committees that provide Governance oversight of the Group's operating activities.

Magontec's corporate governance practices are reviewed regularly and continue to be developed and refined to meet the needs of changing compliance requirements and stakeholder expectations, built on a good governance framework.

This statement has been approved by the Magontec Board of Directors and is dated 24 February 2026.

Corporate Governance Statement Context

This Corporate Governance Statement discloses the extent to which Magontec Limited complies with the updated ASX Corporate Governance Principles and Recommendations (4th Edition) pursuant to ASX Listing Rule 4.10.3.

Consistent with prior years, the Board does not consider that all the ASX Recommendations are applicable for a Company of this size, and where Magontec has not fully complied with an ASX Recommendation, this has been specified in the Corporate Governance Statement, together with the reasons why it has not been followed.

References below to 'Magontec', 'MGL' or the 'Company' refer to Magontec Limited and its wholly owned/or controlled subsidiaries.

Summary of compliance with ASX recommendations as at 31 December 2025		
Rec.	Description	Comply?
1.1	Disclose the role of board and management in the Board Charter	Yes
1.2	Conduct appropriate checks before appointing directors and senior executives. Provide relevant information to security holders regarding directors nominated for the board	Yes
1.3	Written agreements or letters of appointment with each director & senior executive	Yes
1.4	The Company Secretary is directly accountable to the board, through the chair	Yes
1.5	Have and disclose a formal Diversity Policy and disclose measureable diversity objectives	No
1.6	Have a formal Board Evaluation Process	Yes
1.7	Have a formal Senior Management Evaluation Process	Yes
2.1	Have a Nomination Committee, majority independent directors. Disclose responsibilities and roles	Yes
2.2	Disclose a Board Skills Matrix	Yes
2.3	Provide a description of Board Members considered independent. Disclose all relevant details	Yes
2.4	The majority of Board Members should be independent	Yes
2.5	The chair should be independent, and specifically should not be CEO	No
2.6	Disclose the program for inducting new directors. Provide professional development opportunities	Yes

Summary of compliance with ASX recommendations as at 31 December 2025		
Rec.	Description	Comply?
3.1	Articulate and disclose its Values	Yes
3.2	Disclose a Code of Conduct. Ensure the board is informed of material breaches	Yes
3.3	Disclose a Whistleblower Policy. Ensure the board is informed of material breaches	Yes
3.4	Disclose an Anti Bribery Policy. Ensure the board is informed of material breaches	Yes
4.1	Have an Audit Committee comprising a majority of independent directors, chaired by an independent director, the roles and responsibilities of which should be disclosed	Yes
4.2	The Board should receive a S295A declaration from CEO/CFO before releasing financial statements	Yes
4.3	Disclose the process to verify any periodic corporate report released to the ASX	Yes
5.1	Have and disclose a written policy on Continuous Disclosure	Yes
5.2	Ensure the Board receives all material market announcements promptly after release	Yes
5.3	Ensure new substantive investor/analyst presentations released to ASX ahead of time	Yes
6.1	The entity should provide information about itself and its governance on its website	Yes
6.2	Implement an investor relations program, tailored to individual circumstances	Yes
6.3	Disclose policies to encourage shareholder participation at meetings	Yes
6.4	Ensure all substantive resolutions at security holder meetings are decided by poll	Yes
6.5	Provide security holders the option to receive communications electronically	Yes
7.1	Have a risk committee comprising a majority of independent directors, chaired by an independent director or disclose how risks are managed	Yes
7.2	Review the risk management framework each year and disclose if review has taken place	Yes
7.3	Have an internal audit function, or disclose how risks are otherwise managed	Yes
7.4	Disclose exposure/management of economic, environmental and social sustainability risks	Yes
8.1	Have a Remuneration Committee, with a majority of independent directors. Disclose responsibilities and roles	Yes
8.2	Disclose remuneration policies regarding directors & executives	Yes
8.3	Disclose if participants can hedge their equity based remuneration exposure	Yes
9.1	Disclose how directors that don't speak the language of board and security holder meetings can participate and discharge their obligations	Yes
9.2	A listed entity established outside Australia should ensure security holder meetings are held at a reasonable time and place	N/A
9.3	A listed entity established outside Australia and externally managed listed entity that has an AGM should ensure its external auditors attends and is available for questions	N/A

Compliance with ASX Recommendations (4th Edition)

The Company followed the ASX Recommendations during the reporting period except for the ASX Recommendations noted above. The reasons for non-compliance are set out in the following commentary for the respective Recommendations.

PRINCIPLE 1: Lay solid foundations for management and oversight:

A listed entity should clearly delineate the respective roles and responsibilities of its board and management and regularly review their performance.

Recommendation 1.1

A listed entity should have and disclose a board charter setting out:

- a. the respective roles and responsibilities of its board and management; and**
- b. those matters expressly reserved to the board and those delegated to management.**

The Board of Directors is responsible for protecting the rights and interests of shareholders through the development of sound policies and strategies, ensuring their implementation, and by the development of a framework of controls over the Company's resources, functions, assets, liabilities and funding.

The responsibilities of the Board and Management are primarily governed by the Magontec Limited Constitution and other relevant government legislation.

The Board's responsibilities include:

- Ensuring there are strong business controls and ethical standards/policies of behaviour, including oversight of corporate governance processes
- Ensuring the significant risks facing the business have been identified and appropriate and adequate control monitoring and reporting mechanisms are in place including policies relating to continuous disclosure
- Determining strategic directions including a strategy by which specific goals for management are to be achieved and monitoring performance against these goals and objectives.
- Appointing the Chairman and Chief Executive Officer or equivalent, evaluating performance and determining the remuneration of the Chief Executive Officer and key management personnel.
- Ensuring there are policies and procedures for recruitment, training, remuneration and succession planning.
- Approving budgets and major capital expenditure

Management's responsibilities include:

- Implementation of resolutions by the Board and the strategic direction determined by the board within the framework of the Group's risk appetite
- Day to day operation and administration of the company
- Providing accurate, timely and clear information to enable the board to perform its responsibilities

Further information regarding the functioning of the board can be found in the 'Magontec Corporate Governance Overview' Board Charter document located on the company's website www.magontec.com.

Recommendation 1.2

A listed entity should:

- a. undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and**
- b. provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.**

The Remuneration & Nominations Committee considers these matters in concert with the Board and is responsible for undertaking appropriate checks such as character, experience, education, criminal record and bankruptcy history where considered appropriate.

If a vacancy occurs on the Board, or if the size of the Board is to be increased, the Board will identify the experience, expertise and other qualities sought and identify appropriate candidates. In addition to its current skills base, the Board might seek new Directors with understanding of industrial marketing and manufacturing processes and other relevant skills including international business.

Security holders will be provided with the following information for directors standing either for election or re-election:

- Biographical details (qualifications, experience and skills)
- References, where necessary
- Details of other material directorships held by the candidate

Where the candidate is standing for election for the first time, security holders will be provided with:

- Any material adverse information found relating to that particular director
- Details of any interest, position, association or relationship that might influence, or reasonably be perceived to influence, in a material respect his or her capacity to bring an independent judgement to bear on issues before the board and to act in the best interests of the company and its security holders generally; and
- A statement to effect that a director will be considered as an independent director, where considered applicable.

Where the candidate is standing for re-election, security holders will be provided with:

- The term of office currently served by the director
- If the board considers the director to be independent, a statement to that effect; and
- A statement by the board as to whether it supports the election or re-election of the candidate.

Recommendation 1.3

A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.

All executive directors and key management personnel have been provided with formal service agreements. Details of executive remuneration are disclosed in the annual report for each reporting period.

Non-executive directors have been provided with letters of appointment setting out the key terms.

Recommendation 1.4

The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.

The Company Secretary is directly accountable to the Magontec Board of Directors through the Executive Chairman on all matters to do with the proper functioning of the board.

All directors are able to communicate directly with the company secretary and vice versa and the decision to appoint or remove a company secretary is approved by the Board.

The responsibilities of the Company Secretary include:

- Advising the board and its committees on governance matters, including communications with the ASX, adherence to continuous disclosure obligations including policies regarding share dealing for all company directors, employees and consultants as well as monitoring that board and committee policy and procedures are followed
- Perform other duties and responsibilities of the Company Secretary otherwise required by the Corporations Act, the Company's Constitution, the Australian Securities Exchange (ASX) Listing Rules and any other relevant legislation or statutory regulations
- Holding ultimate responsibility for the timely completion and dispatch of board and committee papers; and
- Other board secretarial functions, including ensuring records of director interests, company details, and other shareholder details are kept up to date

Recommendation 1.5

A listed entity should:

- a. have and disclose a diversity policy;
- b. through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and
- c. disclose in relation to each reporting period:
 - a. the measurable objectives set for that period to achieve gender diversity;
 - b. the entity's progress towards achieving those objectives; and
 - c. either:
 - i. the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or
 - ii. if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.

Magontec developed a formal diversity policy in 2024 which is available on the Group's website in the Corporate Governance section. In addition, the company's Code of Conduct details the manner in which employees are expected to behave and how employees should be treated by the company, by management and by each other without discrimination in any form.

Our Diversity Policy and Code of Conduct actively promotes equality, diversity and inclusion within the organisation for employees of all ages, ethnic or national origins, sexual orientation, marital and parental status, physical impairment, disability and religious beliefs.

The metals industry is orientated around a central function that requires the application of relatively heavy physical labour. The management of cast house processes including metal melting, the loading of metal scrap and ingots into furnaces has not attracted a gender-diverse labour force.

As a multinational organisation there is a high level of geographic and ethnic diversity with Magontec, but a more modest level of gender diversity. These diversity levels are disclosed in the Annual Report.

In Europe we evaluate the specific function of a job based on established criteria. Fixed salary levels are assigned to a fixed range of points for 13 salary levels. Through this mechanism we seek to ensure that there is no difference in pay between employees based on gender or other perceived differences.

In China, recruitment, promotion, and salary levels are based on market benchmarks and an internal position ranking system designed to remove gender discrimination.

These processes are regularly reviewed and will incorporate changing industry standards and regulatory requirements in each of the regions in which Magontec operates.

Recommendation 1.6

A listed entity should:

- a. Have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and
- b. disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.

Magontec implemented a formal process to review and evaluate the performance of its board, committees and individual directors in late 2024.

A review of its board and committee effectiveness was completed covering the 2025 year. It is expected that individual Director Evaluations will be undertaken in 2026.

In addition an informal process is present to ensure all Directors are aware of the changing compliance environment. Through 2025, directors were periodically provided updates with changes in their compliance obligations where deemed necessary.

Recommendation 1.7

A listed entity should:

- a. have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and
- b. disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.

The Executive Chairman undertakes a performance review for each member of the key management personnel group on an annual basis. This was conducted during the year ended 31 December 2025 where actual performance is reviewed against KPIs agreed at the beginning of each year.

PRINCIPLE 2: Structure the board to be effective and add value:

The board of a listed entity should be of an appropriate size and collectively have the skills, commitment and knowledge of the entity and the industry in which it operates, to enable it to discharge its duties effectively and to add value.

Recommendation 2.1

The board of a listed entity should:

- a. Have a nomination committee which:
 1. has at least three members, a majority of whom are independent directors; and
 2. is chaired by an independent director; and disclose:
 3. the charter of the committee;
 4. the members of the committee; and
 5. as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- b. If it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.

The members of the Remuneration & Nominations Committee during the year ended 31 December 2025 and record of meeting attendance is below:

	Independence	Attended	Held whilst in office
Mr. Robert Kaye (Chair)	Independent	1	1
Mr. Atul Malhotra	Independent	1	1
Mr. Zhong Jun Li	Independent	1	1

The Remuneration & Nominations Committee comprised a majority of independent directors during the period with Mr. Robert Kaye, Mr. Atul Malhotra and Mr. Zhong Jun Li deemed to be independent. The Committee was also chaired by the Lead Independent Director, being Mr. Robert Kaye with Mr Dean Taylor acting as secretary for the committee.

Further detail regarding the roles and responsibilities of the Committee are included in the Charter of the Remuneration & Nominations Committee available in the Corporate Governance section of the Magontec website.

Recommendation 2.2

A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.

The skills matrix of the Board of Directors of Magontec Limited is set out below:

Skill	Description
Leadership	Broad experience in leadership roles in listed multinational companies.
International Business Experience	Relevant business experience in an international business environment – particularly China, Europe, the US and Asia.
Strategy	Ability to formulate and implement clear strategic objectives
Engineering	Expertise in manufacturing, fabricating and industrial processes
Financial Acumen	Experience in understanding and interpreting financial accounts and setting reporting objectives
Governance	Understanding of governance matters, including adherence to ASX Listing Requirements
Legal	Expertise and experience in dealing with legal frameworks
Debt and Equity Markets	Expertise in capital structuring across both debt and equity markets

If a vacancy occurs on the Board, or if the size of the Board is to be increased, the Board will identify the experience, expertise and other qualities sought and identify appropriate candidates. The Remuneration & Nominations Committee considers these matters in concert with the Board.

In addition to its current skills base, the Board might seek new Directors with understanding of industrial marketing and manufacturing processes and other relevant skills.

Recommendation 2.3

A listed entity should disclose:

- a. The names of the directors considered by the board to be independent directors;
- b. If a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and
- c. The length of service of each director.

During the year ended 31 December 2025, the directors who held office during and since the end of the financial year comprised:

Name	Position	Length of Service as at 28 February 2026	Appointed
Mr. Nicholas Andrews	Executive Chairman	18 years, 10 months	14 May 2007
Mr. Zhong Jun Li	Non-Executive Director, Independent	16 years, 6 months	31 August 2009
Mr. Andre Labuschagne	Non-Executive Director Independent	12 years, 1 month	22 January 2014
Mr. Robert Kaye	Non-Executive Director, Independent	12 years, 7 months	19 July 2013
Mr. Atul Malhotra	Non-Executive Director, Independent	7 year, 2 months	1 January 2019
Mr. Xing Cai Li	Non-Executive Director	2 year 4 months	28 September 2022 Resigned: 5 February 2025

Mr. Robert Kaye, Mr. Atul Malhotra, Mr. Andre Labuschagne and Mr Zhong Jun Li are considered by the board to be independent directors. The independence of board members is assessed on an ongoing basis, the results of which are disclosed every year in the annual report.

Recommendation 2.4

A majority of the board of a listed entity should be independent directors.

The Magontec Limited board comprises of a majority of independent directors, having 4 Independent Directors from a total of 5 (Mr Xing Cai Li resigned 5 February 2025). The remaining director is the Executive Chairman.

The Board remains aware of its fiduciary and corporate governance responsibilities to shareholders and has structured the Board Committees to be chaired by Independent Directors.

At each Board meeting, each director is required to disclose their interests and any conflicts with the agenda items under discussion. In the event of a conflict, the director is excused from the discussion and abstains from the resolution if one is required.

Recommendation 2.5

The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.

The Company does not comply with this recommendation, with the Chair, Mr. Nicholas Andrews also acting in an executive CEO capacity.

The Board considers that having Mr. Nicholas Andrews perform the roles of Chair and CEO is in the best interests of shareholders to utilise his proven leadership qualities and experience. Mr Andrews has been in this executive chair role since 2007 and has guided the business through significant global economic and market changes. Through his period in the role, Mr Andrews has provided stability and continuity through his detailed understanding of the operations and markets in which it operates.

The Board remains aware of its fiduciary and corporate governance responsibilities to shareholders, and as such, Mr. Robert Kaye was appointed Lead Independent Director and works closely with the Executive Chair on all critical matters. In addition to this, each Board Committee is chaired by an Independent Director.

Recommendation 2.6

A listed entity should have a program for inducing new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.

The Remuneration & Nominations Committee is responsible for ensuring that there are programs for the effective induction of new directors and appropriate access to ongoing training and upskilling of existing directors.

The Board encourages Directors to continue their education and maintain the skills required to discharge their duties by providing professional development opportunities. The Group meets all reasonable costs of continuing Director education.

Senior management engages in frequent contact with each member of the Board of Directors and provides information and site visits to the directors to support them in building the skills and knowledge required to perform their roles effectively where possible.

Technical governance and compliance requirements have been provided to the Board, and individual directors where required, to improve knowledge and understanding of their obligations under ASX, the Australian Corporations Act and other relevant legislative obligations.

All Directors are entitled to seek independent professional advice (including, but not limited to, legal, accounting and financial advice) at Magontec's expense on any matter connected with the discharge of their responsibilities, in accordance with the procedures, and subject to the conditions set out in the Company's Board Charter.

PRINCIPLE 3: Instill a culture of acting lawfully, ethically and responsibly:

A listed entity should instill and continually reinforce a culture across the organisation of acting lawfully, ethically and responsibly.

Recommendation 3.1

A listed entity should articulate and disclose its values

The Group has a Values Statement which has been posted on the Magontec website in the Corporate Governance section.

Recommendation 3.2

A listed entity should:

- a. have and disclose a code of conduct for its directors, senior executives and employees; and**
- b. ensure that the board or a committee of the board is informed of any material breaches of that code.**

The Group has a Code of Conduct which has been posted on the Magontec website in the Corporate Governance section.

Recommendation 3.3

A listed entity should:

- a. have and disclose a whistleblower policy; and**
- b. ensure that the board or a committee of the board is informed of any material incidents reported under that policy.**

The Group has posted the whistleblower policy on the Magontec website in the Corporate Governance section.

Recommendation 3.4

A listed entity should:

- a. have and disclose an anti-bribery and corruption policy; and
- b. ensure that the board or a committee of the board is informed of any material breaches of that policy.

The Group has posted the Anti-Bribery and Corruption Policy on the Magontec website in the Corporate Governance section.

PRINCIPLE 4: Safeguard the integrity of corporate reports:

A listed entity should have appropriate processes to verify the integrity of its corporate reports.

Recommendation 4.1

The board of a listed entity should:

- a. Have an audit committee which:
 1. Has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and
 2. Is chaired by an independent director, who is not the chair of the board, and disclose:
 3. The charter of the committee;
 4. The relevant qualifications and experience of the members of the committee; and
 5. In relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- b. If it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner

The members of the Finance, Audit & Compliance Committee (FAC) during the year included:

- Mr. Atul Malhotra (Independent Chair)
- Mr. Andre Labuschagne (Independent Director)
- Mr. Robert Kaye (Lead Independent Director)

The Finance, Audit & Compliance Committee comprised a majority of independent directors.

The Committee was chaired by an Independent Director, Mr. Atul Malhotra. The Finance, Audit & Compliance Committee met twice during the financial year, attendance at which is recorded below:

Member	Director Status	Attended	Held whilst in office
Mr. Atul Malhotra (Chair)	Independent	2	2
Mr. Andre Labuschagne	Independent	2	2
Mr. Robert Kaye	Independent	2	2

The Charter of the Finance, Audit & Compliance Committee can be found on the Magontec website.

The relevant qualification and expertise of each of the directors is included in the biographical information located on the Group's website under the Investor Relations section titled 'Directors and Management' as well as in the Annual Report.

Recommendation 4.2

The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

In releasing this report, the Group confirms that prior to approving the financial statements, the Board received from the CEO and CFO a declaration that in their opinion and in accordance with s295A of the Corporations Act:

- The financial records of the entity have been properly maintained in accordance with this Act; and
- That the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity; and
- That the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

Recommendation 4.3

A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.

The Group generally releases trading updates on a quarterly basis using management account data. Each month, the underlying data is reviewed firstly by local management teams as well as global management teams prior to release. For quarters where there is extended commentary, the opinion of the Board of Directors may be sought depending on the nature of disclosures being made.

PRINCIPLE 5: Make timely and balanced disclosure:

A listed entity should make timely and balanced disclosure of all matters concerning it that a reasonable person would expect to have a material effect on the price or value of its securities.

Recommendation 5.1

A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.

The Group has a written policy for complying with its continuous disclosure obligations pursuant to ASX Listing Rules. The policy can be found in the Corporate Governance section of the Magontec website.

Recommendation 5.2

A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.

Board Members are generally consulted prior to release of material market announcements.

Recommendation 5.3

A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.

New and substantive investor or analyst presentations are released to the ASX prior to the presentation as they arise.

PRINCIPLE 6: Respect the rights of security holders:

A listed entity should provide its security holders with appropriate information and facilities to allow them to exercise their rights as security holders effectively.

Recommendation 6.1

A listed entity should provide information about itself and its governance to investors via its website.

Magontec provides shareholders with information about itself and its governance on its website. Refer to www.magontec.com and follow the appropriate links to the Investor Relations and Corporate Governance sections of the website.

Recommendation 6.2

A listed entity should have an investor relations program that facilitates effective two-way communication with investors.

Magontec has an Investor Relations program which provides an opportunity for security holders to actively engage with members of its Board and Key Management Personnel at the Annual General Meeting. Magontec also responds to shareholder enquiries made from time to time as considered appropriate.

Recommendation 6.3

A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.

Magontec provides details at all meetings of security holders which encourages engagement and process for participation. In addition to the AGM, the Group responds to queries from security holders who are not able to attend this meeting.

Recommendation 6.4

A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.

All resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.

Recommendation 6.5

A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.

Shareholders are given the option through its share registry to receive communications in electronic form and are encouraged to do so to reduce administrative costs for the Group and to realise environmental benefits.

PRINCIPLE 7: Recognise and manage risk:

A listed entity should establish a sound risk management framework and periodically review the effectiveness of that framework.

Recommendation 7.1

The board of a listed entity should:

- a. **have a committee or committees to oversee risk, each of which:**
 1. **has at least three members, a majority of whom are independent directors; and**
 2. **is chaired by an independent director, and disclose:**
 3. **the charter of the committee;**
 4. **the members of the committee; and**
 5. **as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or**
- b. **if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.**

Magontec has a Business Risk Committee which oversees risk and is independently chaired by Mr. Andre Labuschagne. In addition to the above, the Remuneration & Nominations Committee and Finance, Audit & Compliance Committee, both independently chaired, review relevant risks associated with their charter.

Recommendation 7.2

The board or a committee of the board should:

- a. Review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and
- b. Disclose, in relation to each reporting period, whether such a review has taken place.

The Business Risk Committee has a primary responsibility to administer risk oversight on behalf of the Board. The Business Risk Committee comprised a majority of independent directors.

The members of the Business Risk Committee (BRC) during the year included:

- Mr. Andre Labuschagne
- Mr. Nicholas Andrews
- Mr. Atul Malhotra

The Committee is chaired by an Independent Director, Mr Andre Labuschagne. The Business Risk Committee met once during the financial year, attendance at which is recorded below:

		Attended	Held whilst in office
Mr. Andre Labuschagne (Chair)	Independent	1	1
Mr. Atul Malhotra	Independent	1	1
Mr. Nicholas Andrews	Non-independent	1	1

The Charter of the Business Risk Committee can be found on the Magontec website. The Group maintains a risk register which gives due consideration to the likely impact and probability of each risk. This register was reviewed by the Board during the year ended 31 December 2025.

Recommendation 7.3

A listed entity should disclose:

- a. If it has an internal audit function, how the function is structured and what role it performs; or
- b. If it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.

Magontec does not have a formal internal audit function.

The Finance, Audit & Compliance Committee, the Executive Chair, Company Secretary and Chief Financial Officer retain primary responsibility for risk management and internal control process, engaging external consultants where deemed necessary.

Recommendation 7.4

A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.

Magontec has material exposure to the following categories of risk which have the potential to impact adversely on the Company:

- Safety of employees and other operational risks
- Environmental risks
- Insurance and liability risk
- Capital expenditure project delay risks
- Financial & compliance risk
- Treasury risks
- Geopolitical risks due to international operations

All material risks described in the MGL Risk Register are reviewed by the Risk Committee and the Board. Risk mitigations are detailed with actions formulated by senior management to address the material risks identified.

Material business risks are detailed in the Annual Report's Operating and Financial Review disclosure.

PRINCIPLE 8: Remunerate fairly and responsibly:

A listed entity should pay director remuneration sufficient to attract and retain high quality directors and design its executive remuneration to attract, retain and motivate high quality senior executives and to align their interests with the creation of value for security holders and with the entity's values and risk appetite.

Recommendation 8.1

The board of a listed entity should:

- a. Have a remuneration committee which:
 1. has at least three members, a majority of whom are independent directors; and
 2. is chaired by an independent director, and disclose:
 3. the charter of the committee;
 4. the members of the committee; and
 5. as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- b. If it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.

The members of the Remuneration & Nominations Committee during the year ended 31 December 2025 and record of meeting attendance is below:

	Independence	Attended	Held whilst in office
Mr. Robert Kaye (Chair)	Independent	1	1
Mr. Atul Malhotra	Independent	1	1
Mr. Zhong Jun Li	Independent	1	1

The Remuneration and Nominations Committee comprised only independent directors during the period. The Committee was chaired by an Independent Director, being Mr. Robert Kaye.

Further detail regarding the roles and responsibilities of the Committee are included in the Charter of the Remuneration & Nominations Committee which is available in the Corporate Governance section of the Magontec website.

Recommendation 8.2

A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.

The policies and practices regarding the remuneration of non-executive directors and the remuneration of executive and other senior executives have been included in the Annual Report and the Charter of the Remuneration & Nominations Committee. This can be found in the Corporate Governance section of the Magontec website.

Recommendation 8.3

A listed entity which has an equity-based remuneration scheme should:

- a. Have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and
- b. Disclose that policy or a summary of it.

The Group's policy is that any participants included in an equity-based remuneration scheme are not permitted to enter into transactions which limit the economic risk of participating in the scheme.

Recommendation 9.1

A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.

All board meetings and related documents are provided in both English and Chinese versions. Furthermore, a translator is present in both meetings in order to facilitate two-way communication.

Recommendation 9.2

A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.

Not applicable. The Group does not generally hold meetings of security holders outside Australia.

Recommendation 9.3

A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.

Not applicable.



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